

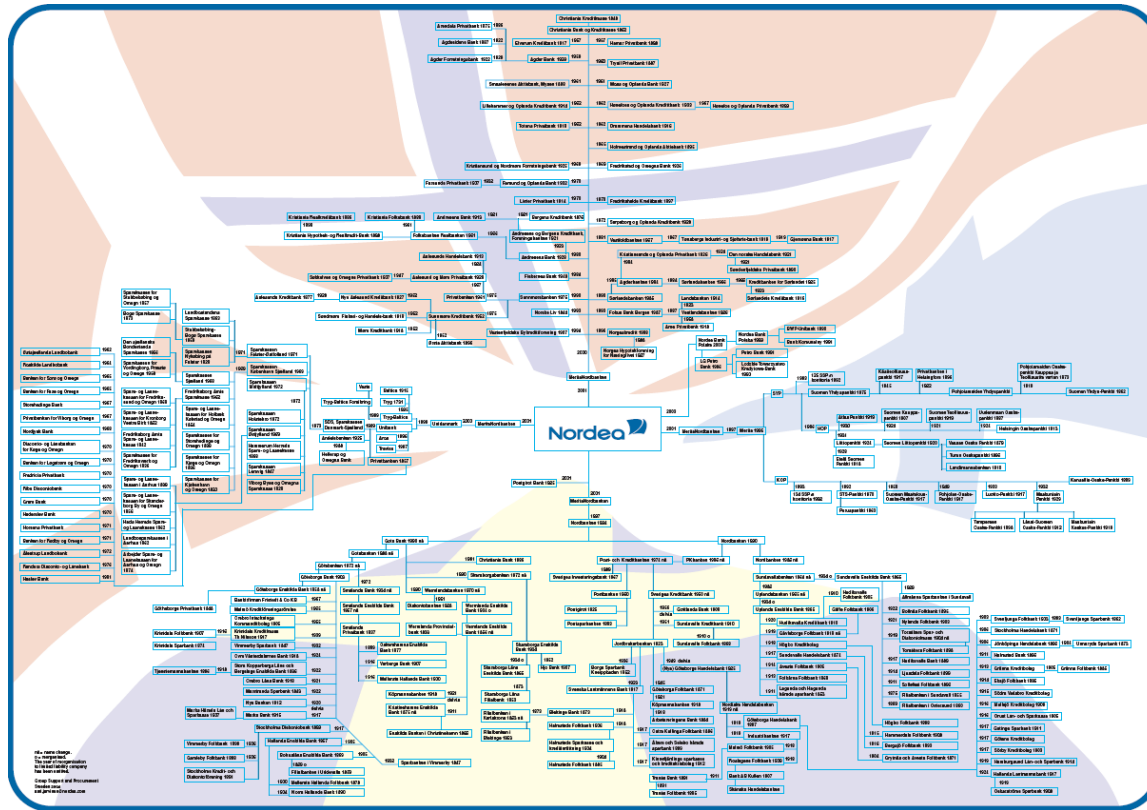


Application Portfolio Management at Nordea

CA Clarity PPM User Group meeting 2.12.2015

Making it possible

Brief history: Nordea created through a string of mergers



Pre-70 300 banks

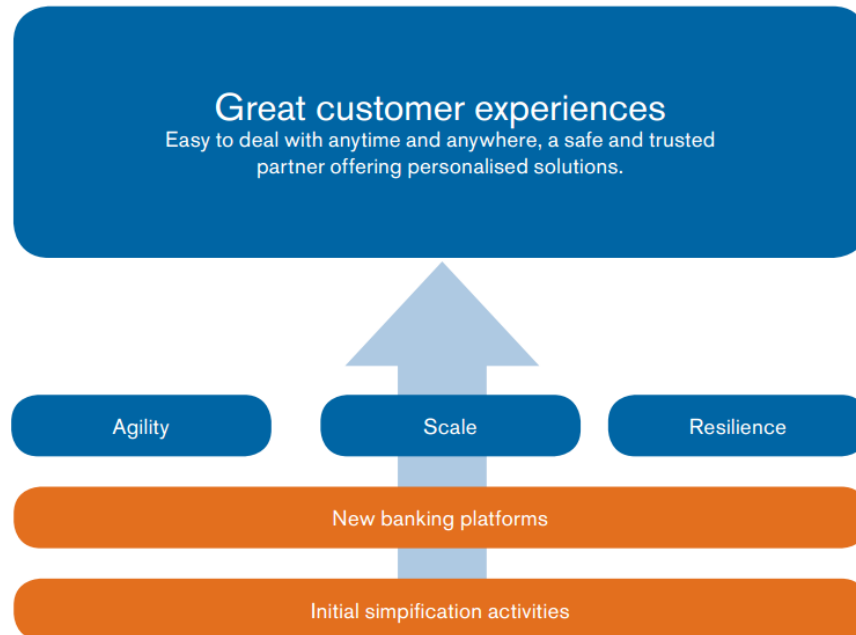
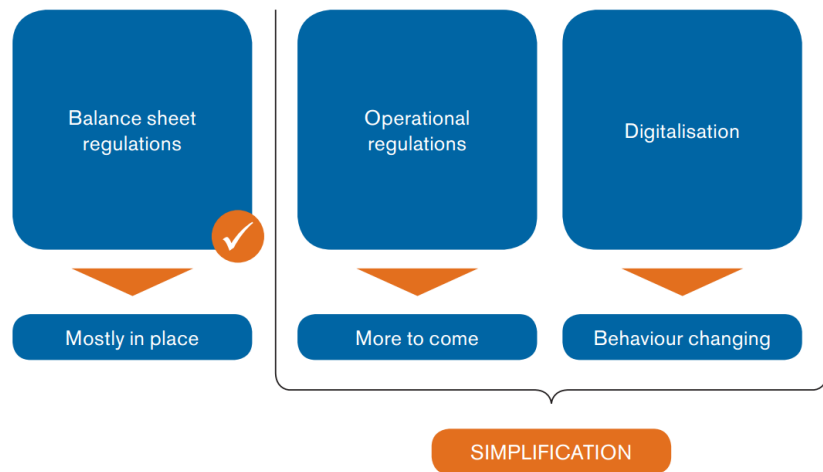
1970's 80 banks

1980's 30 banks

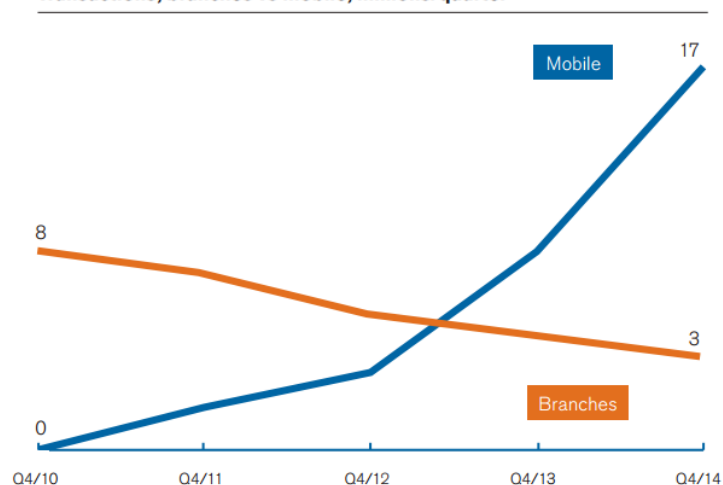
1990's 4 banks

2000's 1 Nordea

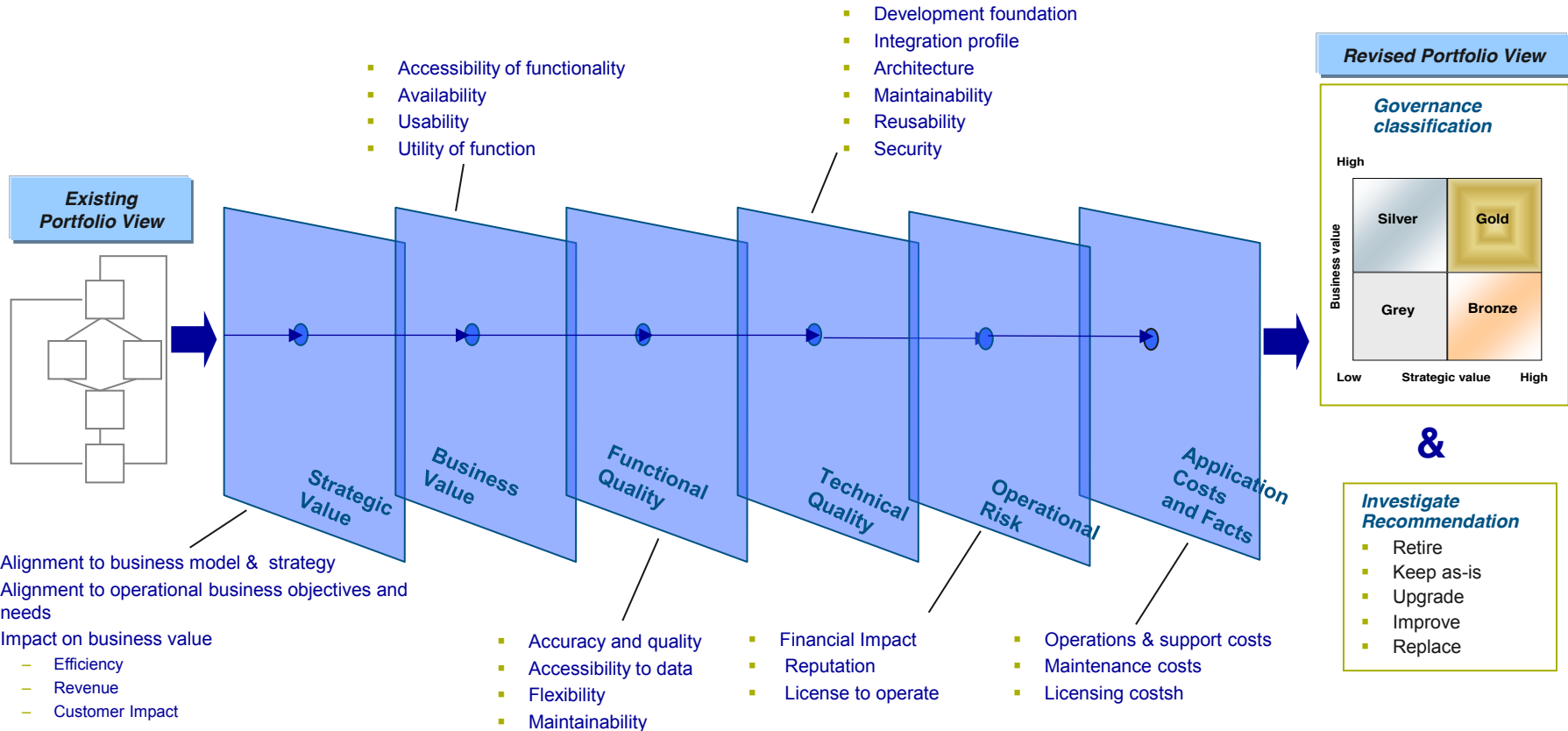
Current context: changes in banking industry drive simplification activities



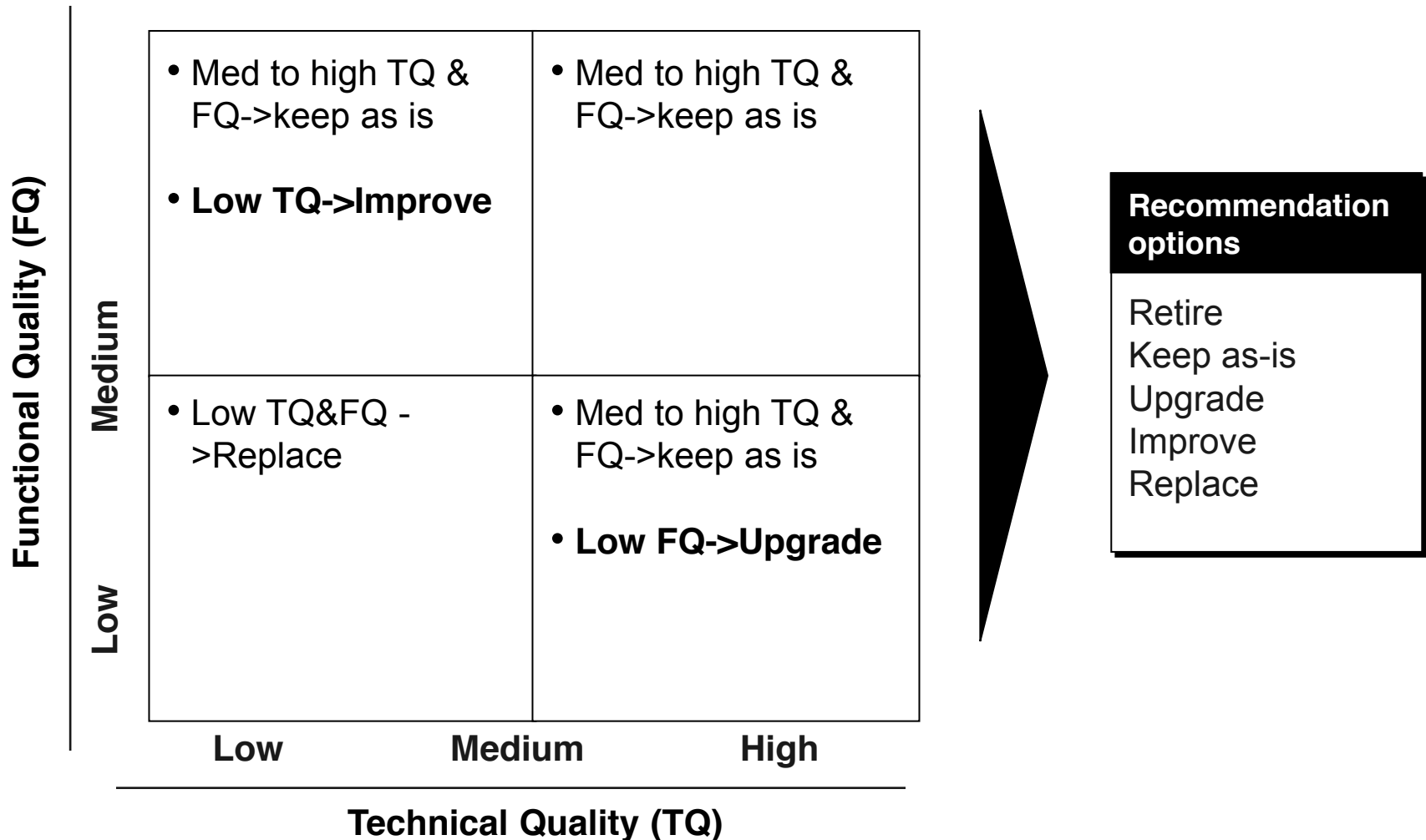
Transactions, branches vs mobile, millions/quarter



Tapas enables multi-dimensional analysis of applications to facilitate decision making with business and IT



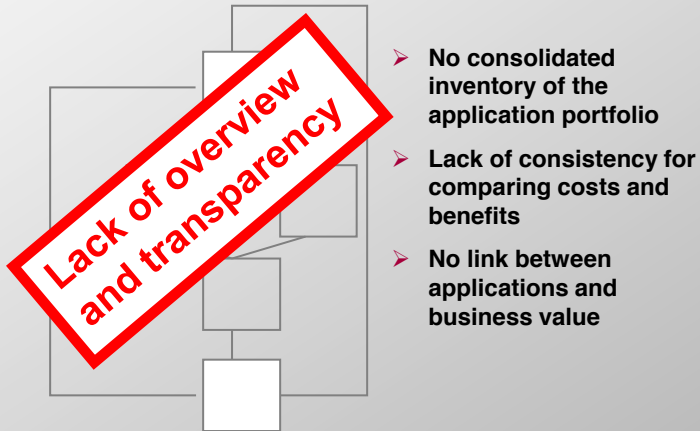
Functional and Technical quality factors assist in determining future options for applications



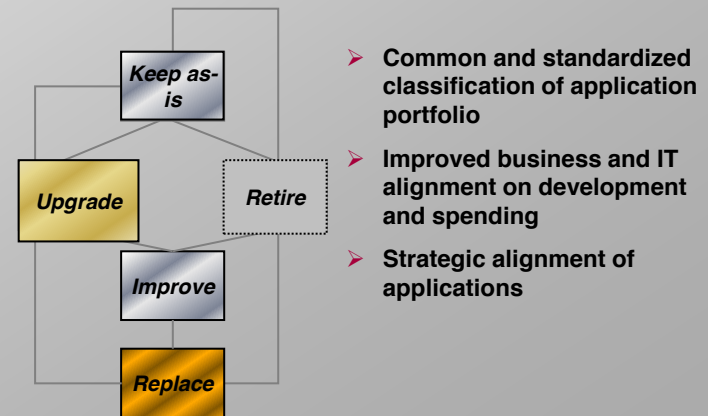
Application assessments are done collaboratively and information is augmented with finance data

- The application assessment is carried out on a unit/team basis between business and IT, through a number of workshops, the first time facilitated by a TAPAS expert, but subsequently carried out as part of the annual business IT strategy process
- TAPAS will provide active and fact-based application portfolio management, in order to
 - *Create transparency on strategic value vs. application cost*
 - *Optimize application portfolio to support business processes*
 - *Improve governance of application portfolio complexity*
 - *Find opportunities for cost reduction on application maintenance and operations*

Existing Portfolio View



Revised Portfolio View after TAPAS



Maturation of APM is a multi-year journey

2003-2008

TAPAS as group wide method for assessing application state and to provide a common language to discuss the application state

2009-2013

Clarity APM to provide an easy overview of the application inventory, cost, facts, state and detailed information

Today

Focus on getting agreed APM methods standardized across Nordea and reaching next level of maturity.



Thank you!

Making it possible