

# What's Keeping you From Business Agility?

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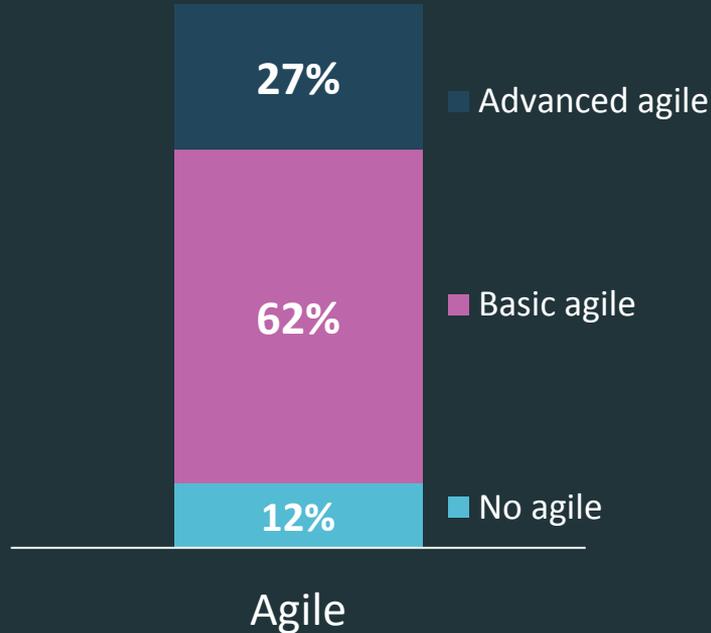


## BUSINESS AGILITY DEFINED

The ability of an enterprise to sense and respond to change quickly and confidently—and as a matter of everyday business.

# Agile Maturity in EMEA

Advanced agile usage is less than one-third

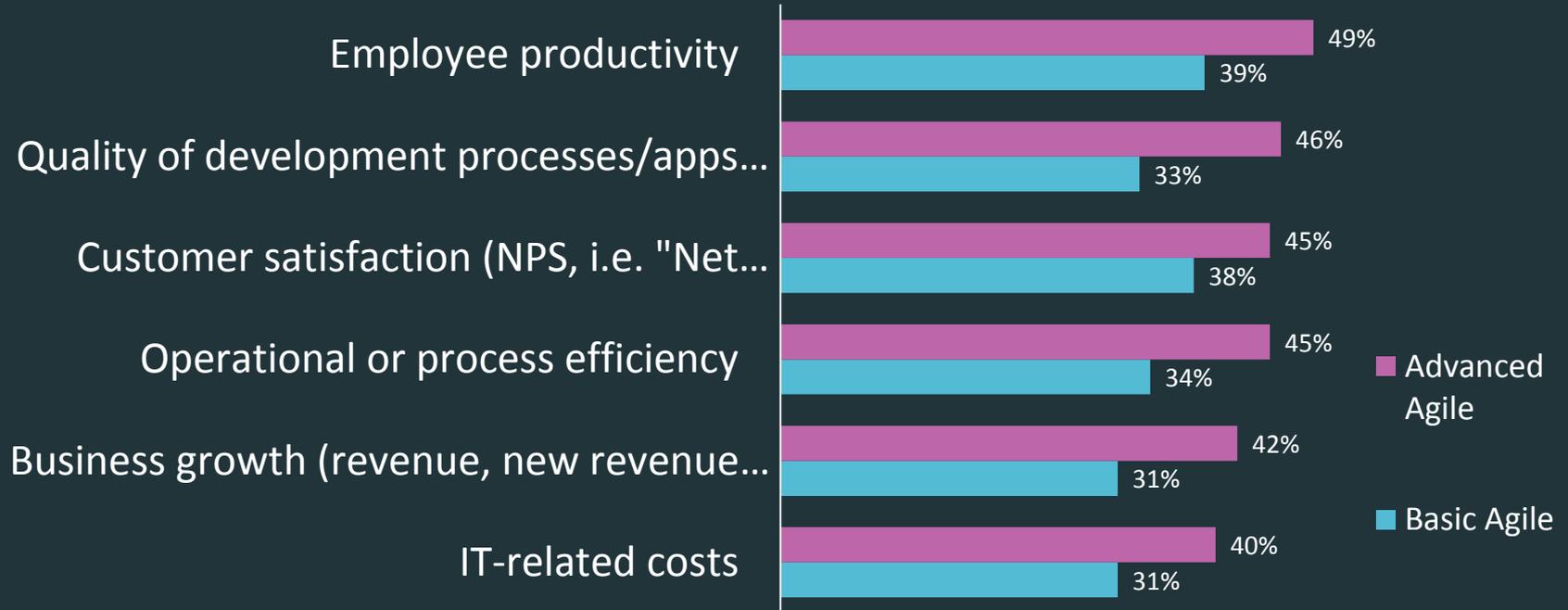


78% agree that organizations who scale and leverage Agile practices beyond development see a bigger business impact

Whilst most firms are using agile methodologies (88%), only 27% have scaled beyond development

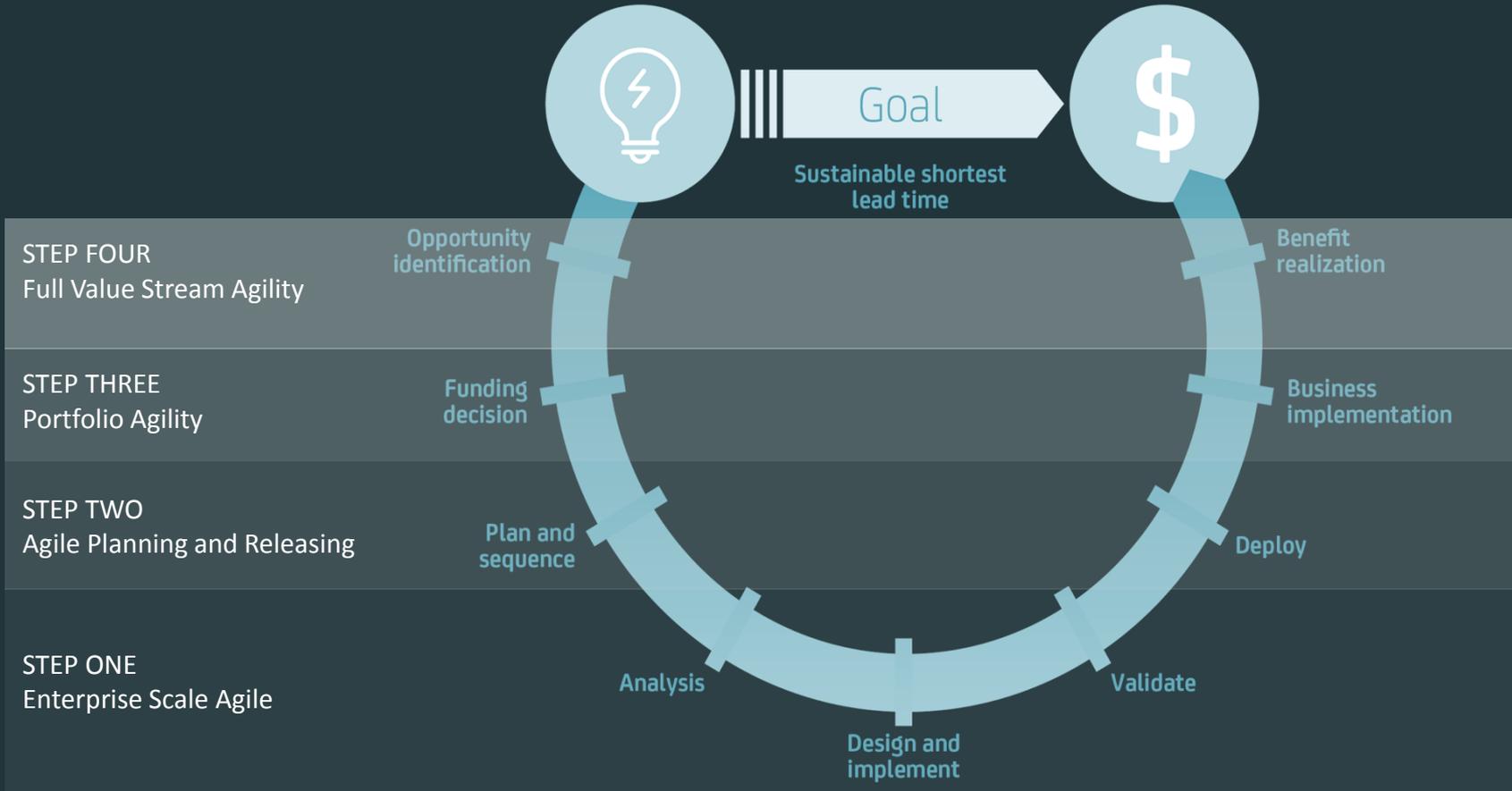
\*Source; Coleman Parkes Accelerating velocity and customer value with agile & DevOps study  
<https://www.ca.com/us/rewrite/articles/agile/accelerating-velocity-and-customer-value-with-agile-and-devops.register.html>

# Moving up the Maturity Curve Improves KPIs



\*Source; Coleman Parkes Accelerating velocity and customer value with agile & DevOps study  
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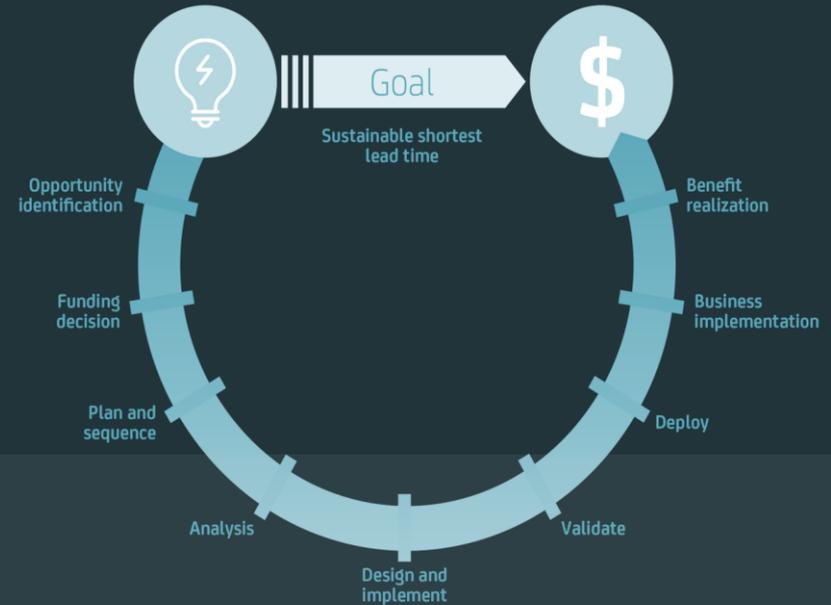
# Identify and Optimise the Value Streams



# Step 1: Enterprise Scale Agile

Make & meet commitments, increase quality

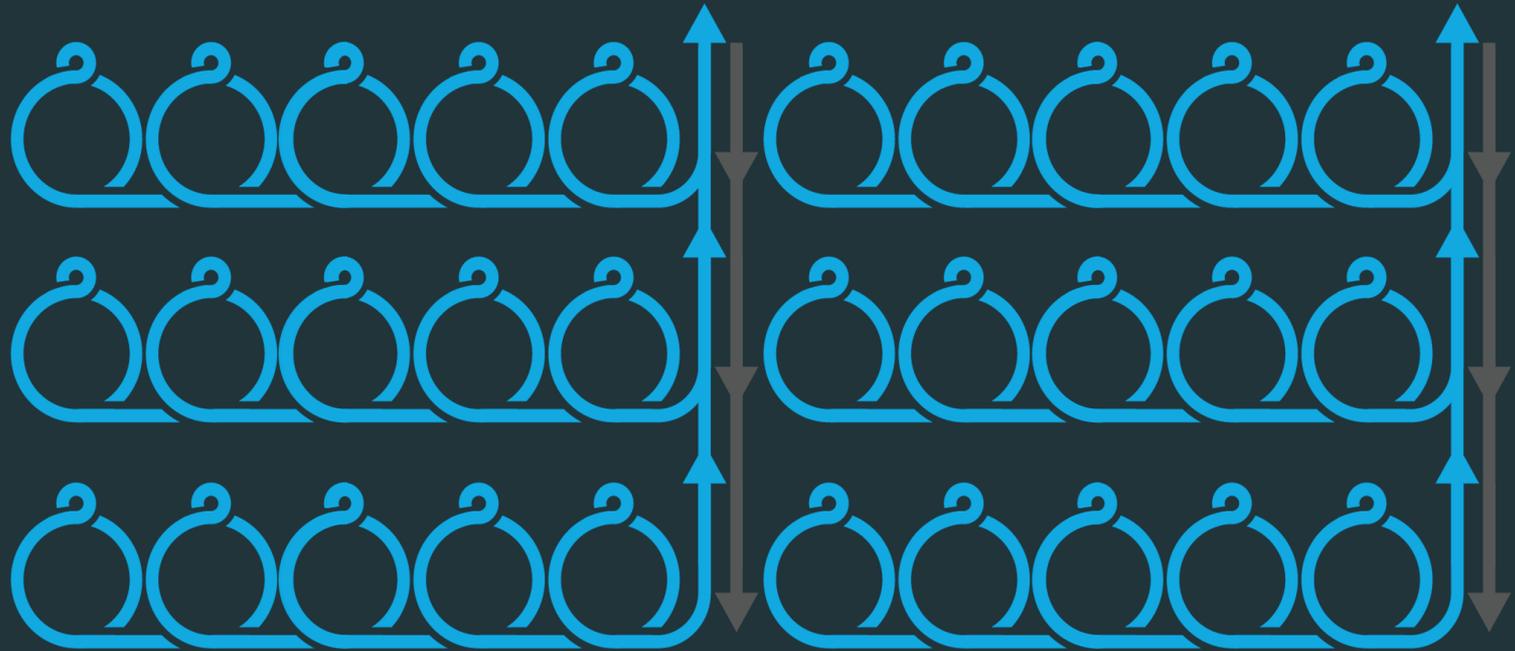
- Measure three types of success:
  - Quality
  - Predictability
  - Productivity
- Provide agile management software with Program Capabilities



STEP ONE

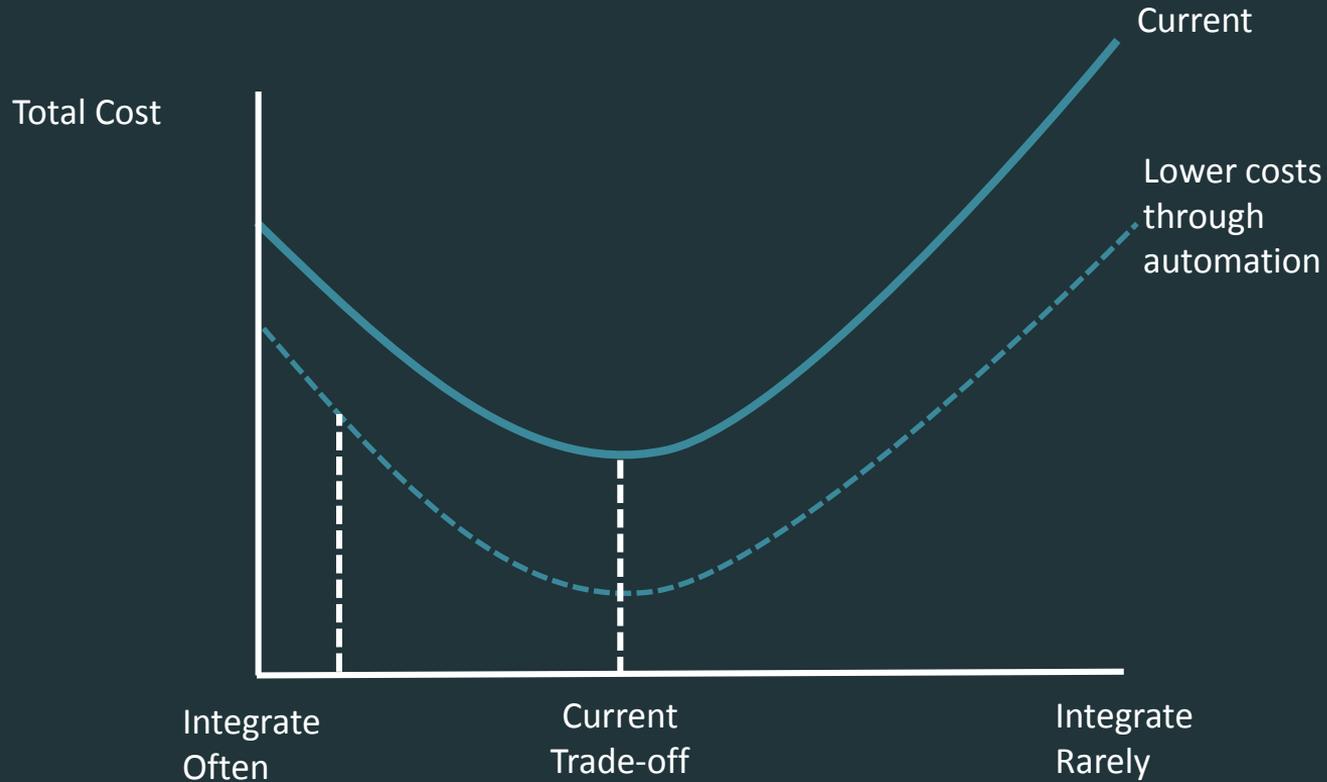
# Alignment of Teams to Deliver Entire Programs

## Synchronization and Cadence



# Integrate Code Early and Often

Drive down costs with automation



# From Component to Feature Teams

Reduce dependencies and improve flexibility

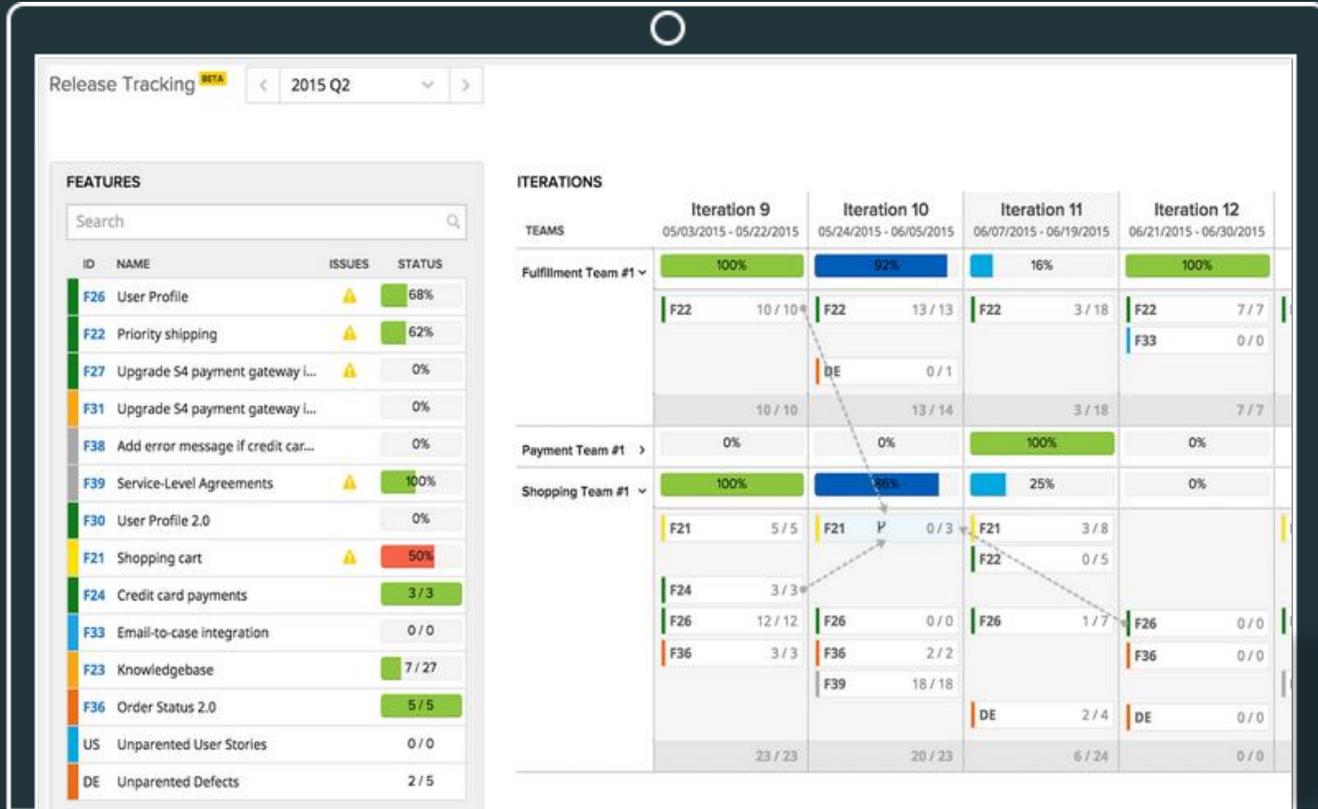


# Create Program Plans in CA Agile Central

“CA Agile Central gives us a clear view of a complex program of development, top to bottom, which we never had before.

We can now check our feature flow and operations in minutes whereas compiling the information using our previous tools would take days.”

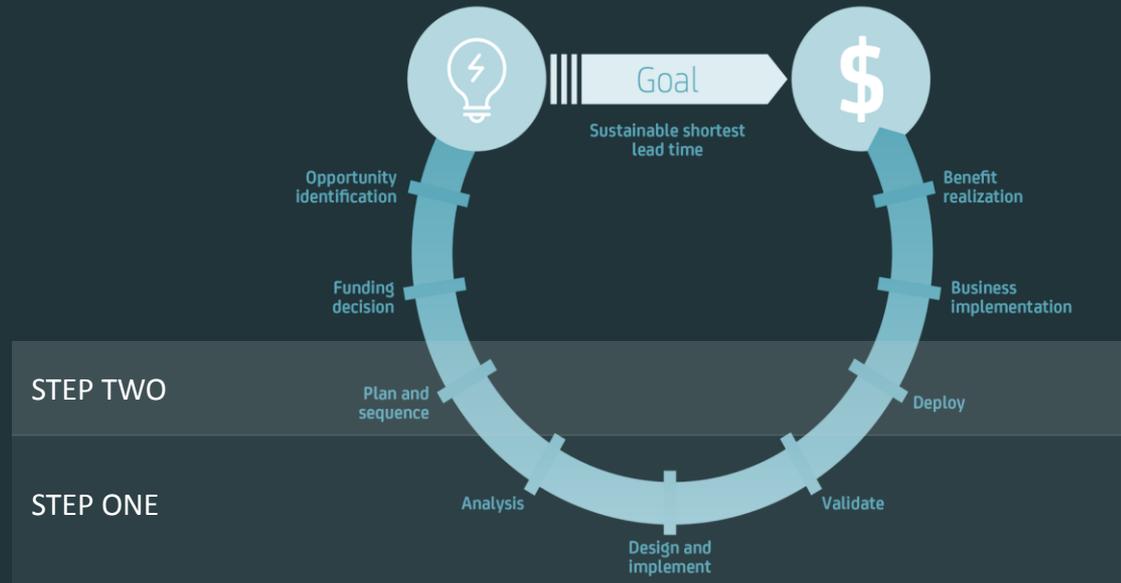
James Janisse, Vice President, NDS Maps and Update Service, TomTom



# Step 2: Agile Planning and Releasing

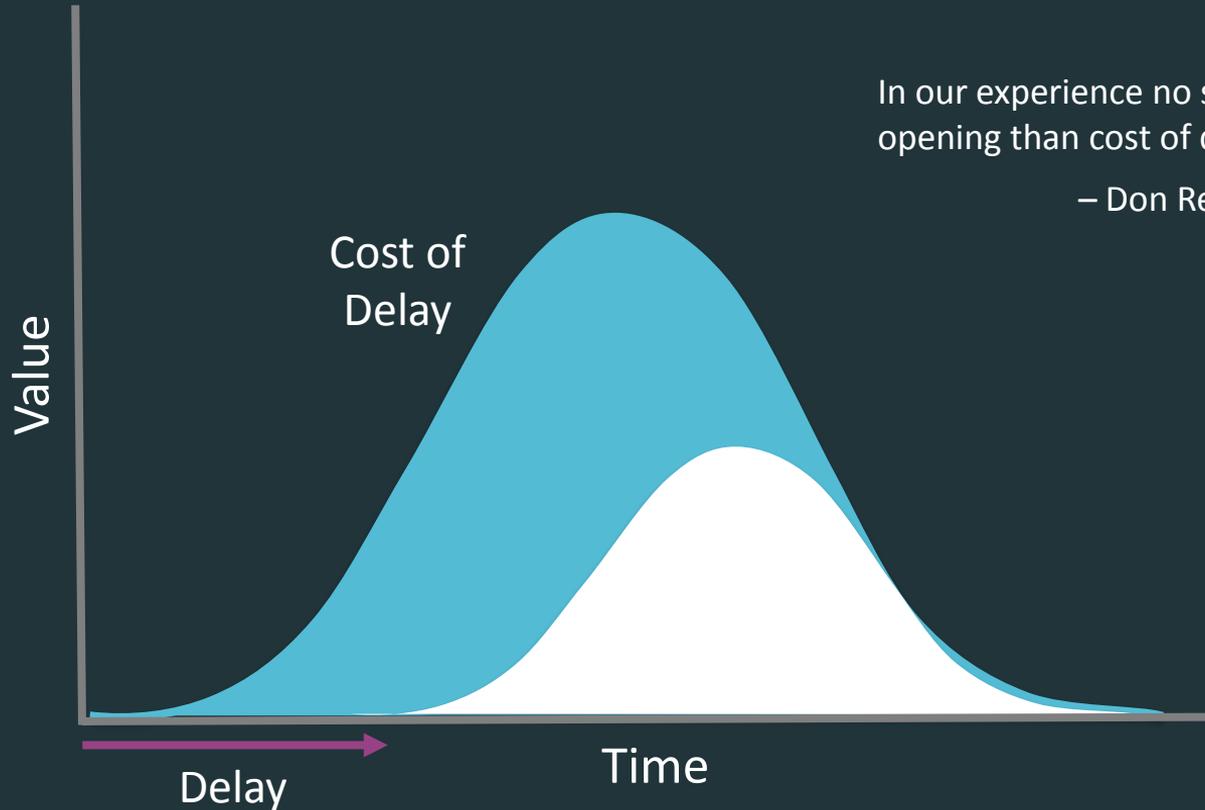
Fit for purpose, reduced release risk, stable architecture, reliable product & roadmap

- Measure:
  - Number of releases delivered to customers per year
  - Customer Satisfaction
- Provide agile management software with Planning Capabilities



# Maximizing Outcomes with Work Sequencing

## Continuous Return on Investment



In our experience no single sensitivity is more eye-opening than cost of delay.

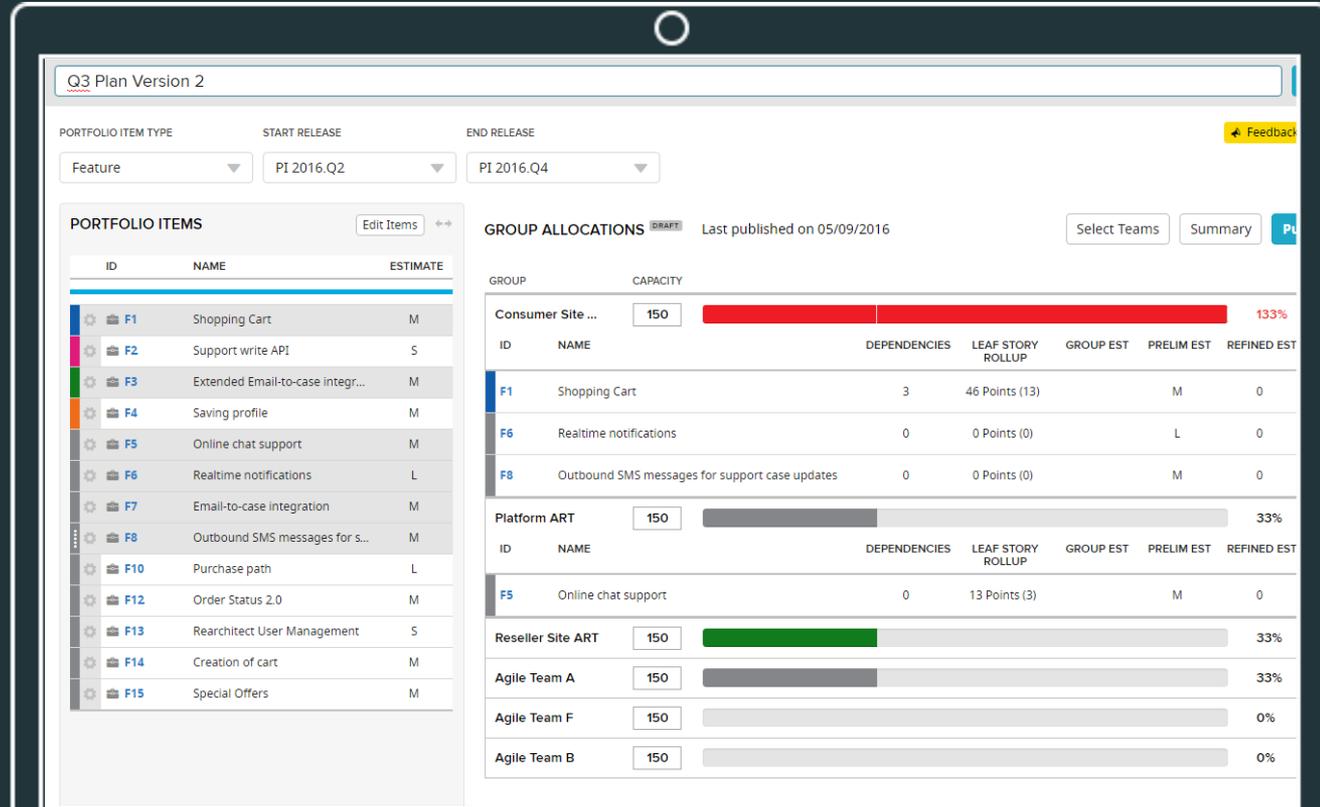
– Don Reinertsen, *The Principles of Product Development Flow*

# Use CA Agile Central to Match Demand to Capacity

Two-thirds of surveyed organisations realized a 45-60% in their ability to manage changing priorities.<sup>1</sup>

“*The cut-line analysis enabled us to show the impact of funding levels on the same backlog.*”

**Micah Schwanitz, Senior Program Manager, Elekta**





# Regular Agile Planning

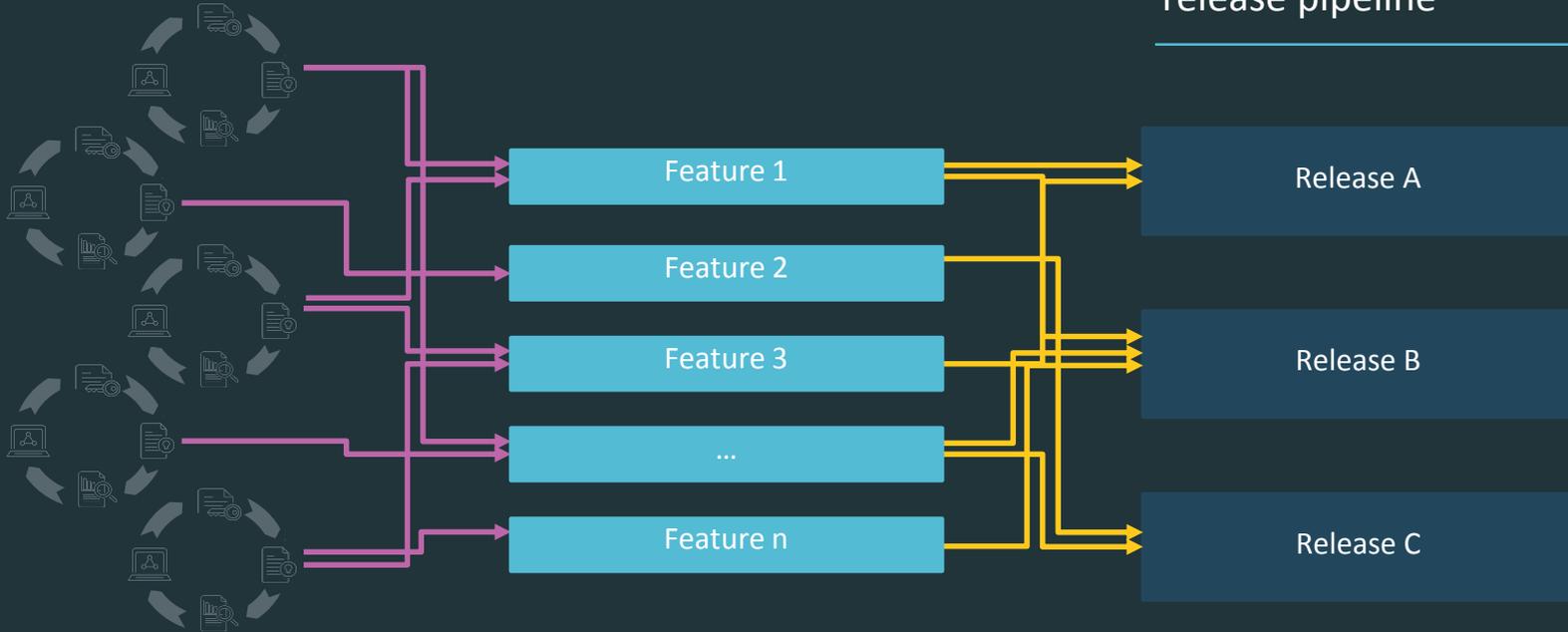
# Continuous Delivery

We know this, it's core to our business

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Map customer feedback to features moving through the release pipeline

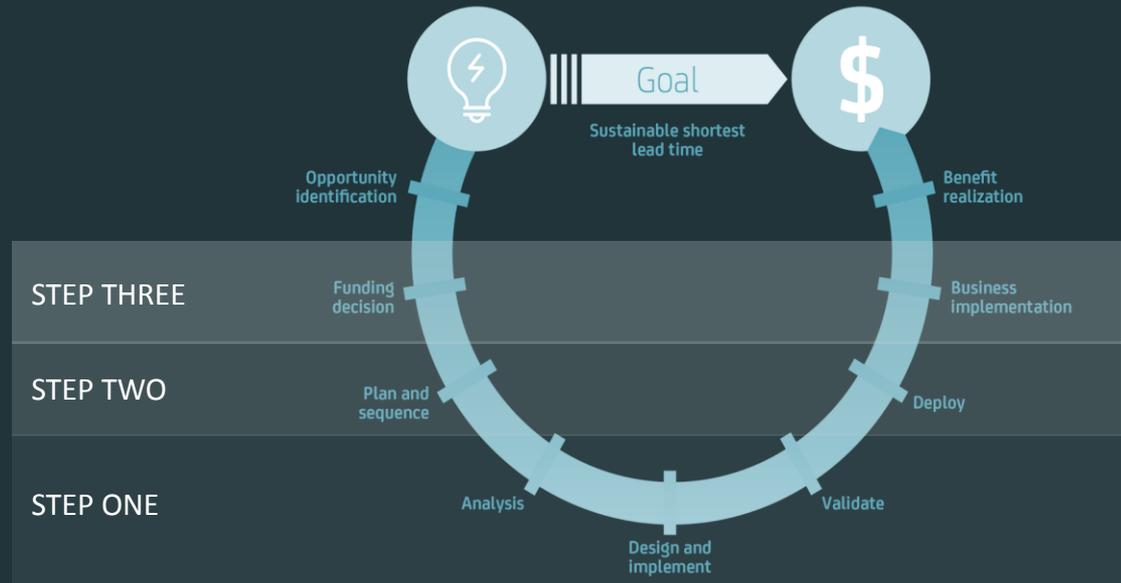
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# Step 3: Portfolio Agility

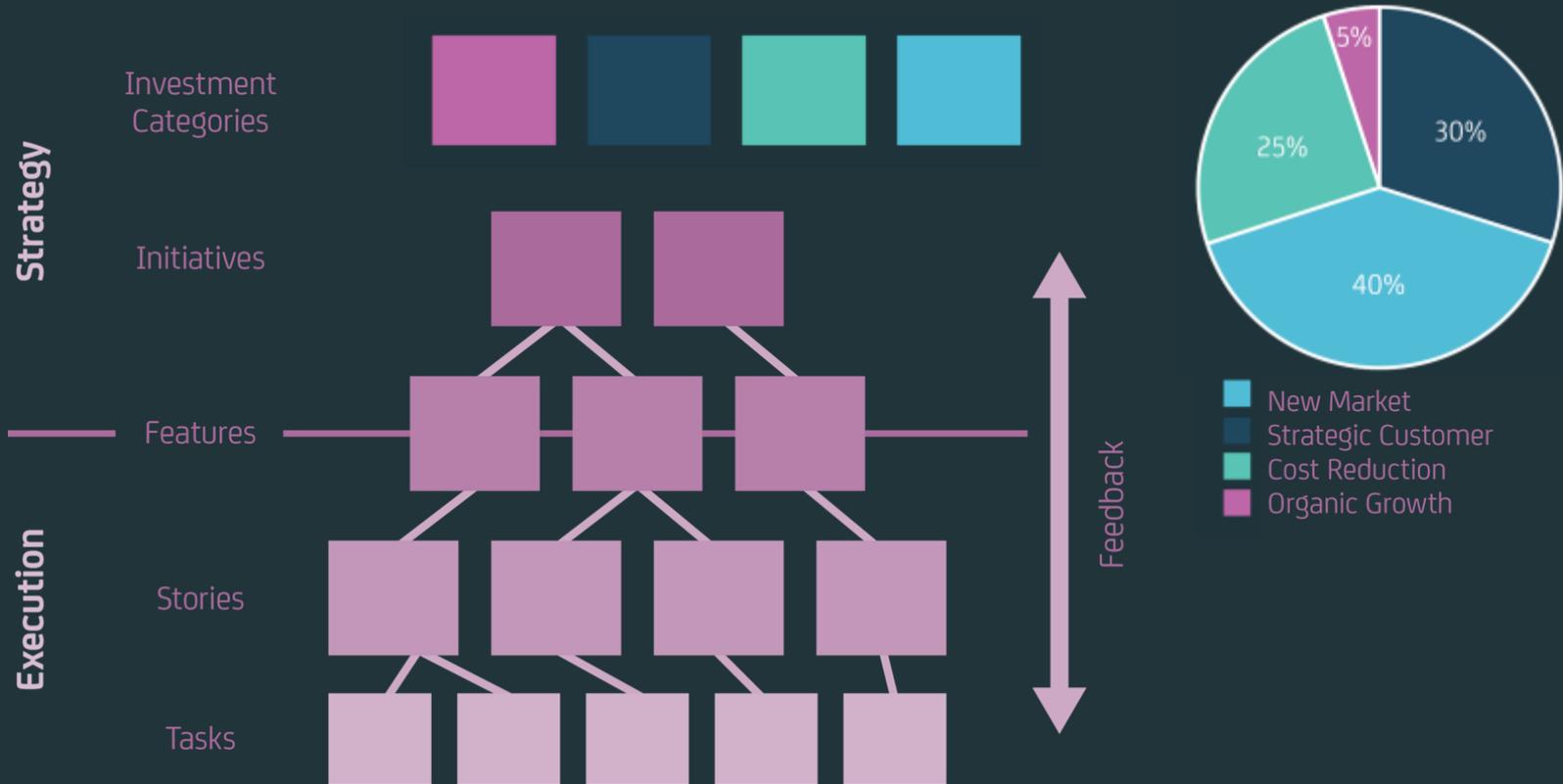
## Connecting Strategy to Execution

- Measure:
  - Alignment of initiatives to investment categories
  - Return on investment
- Balance the run vs grow initiatives
- Provide **Portfolio Management Software**



# Connect Strategy to Execution

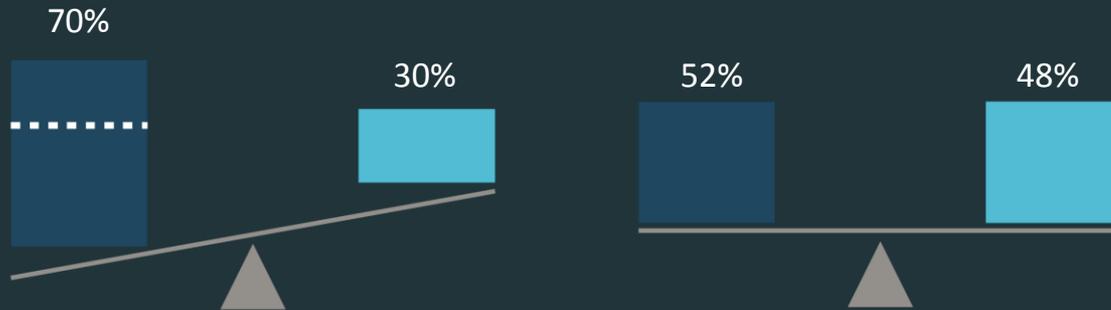
Visibility into initiatives in progress



# Refocus on growth

“ Agile equips organizations with the mindset, processes and techniques to be able to adapt and deliver in a continually changing landscape. It fits with our ambition to drive continuous transformation and not just solve today’s problems, but also be prepared to address tomorrow’s challenges.

**Mahendra Durai, Senior Vice President of IT, CA Technologies**

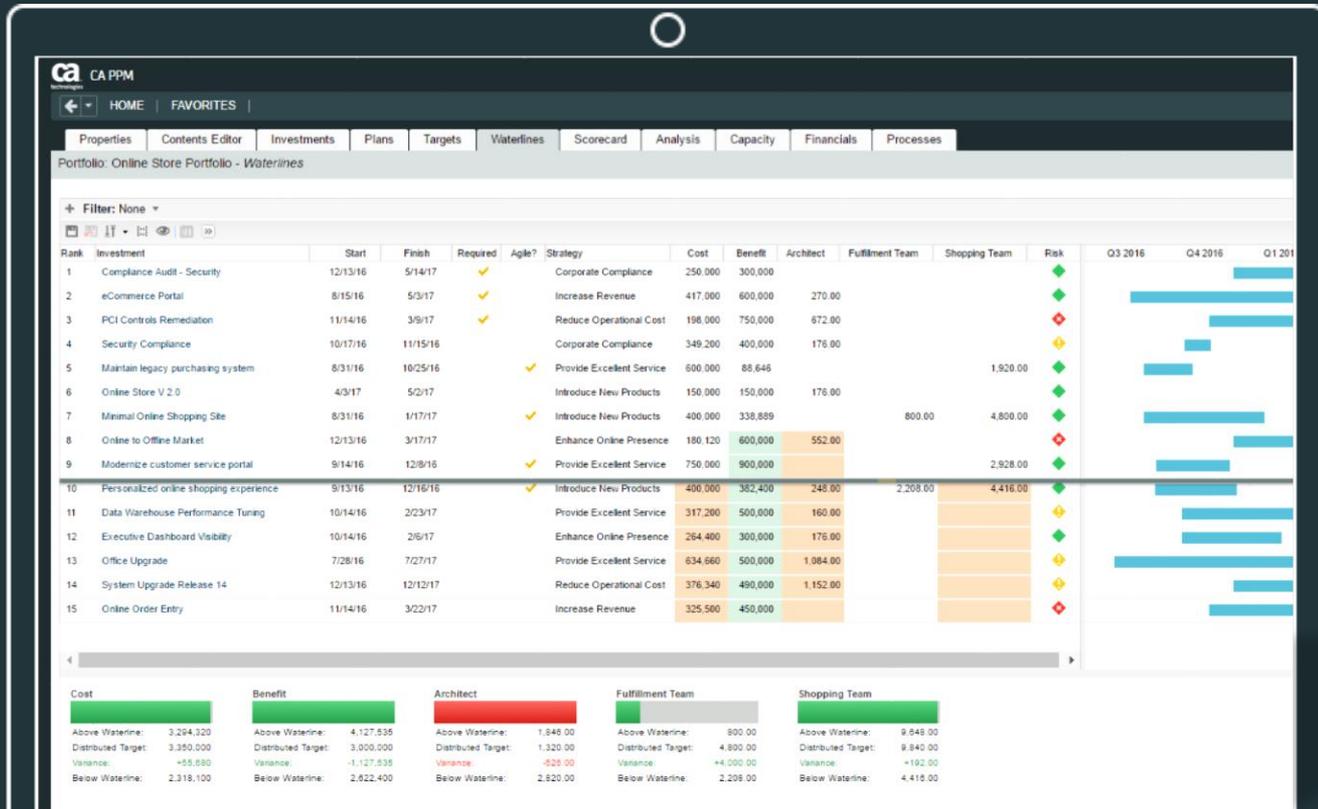


# Combined Portfolio Visibility

“ CA PPM & AC help companies effectively balance agility and governance by connecting the work of the agile teams to the enterprise portfolio.

A holistic view across all projects helps portfolio managers optimize budgets and resources for maximum return on investment.

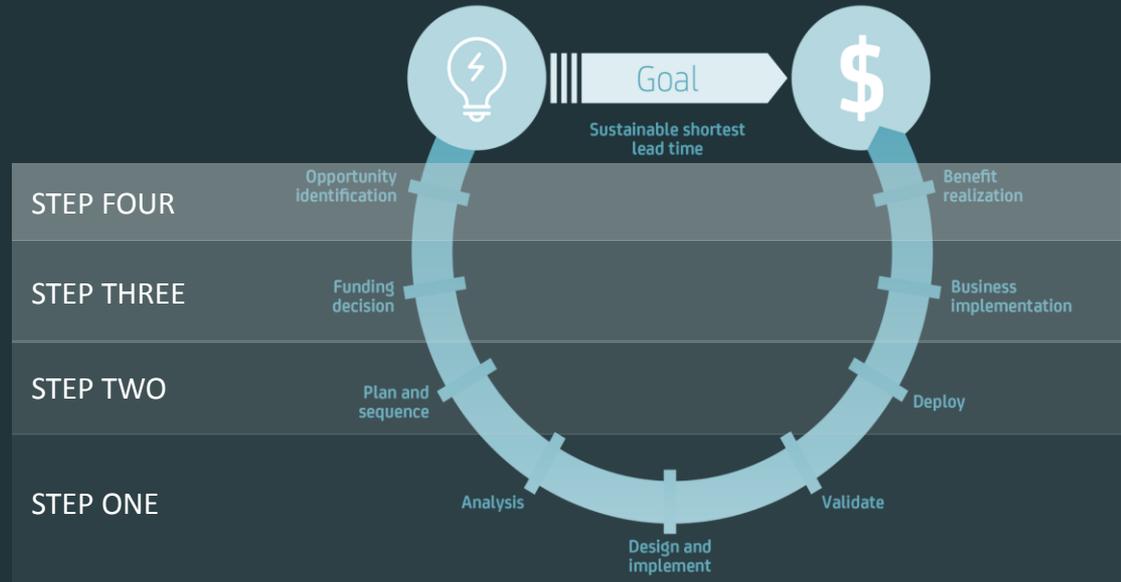
CenturyLink



# Step 4: Full Value Stream Agility

Alignment around customer value

- Measure and optimize for shortest sustainable lead time - responsiveness

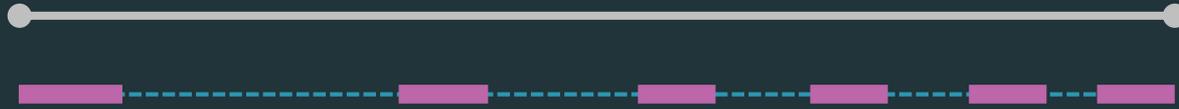


# Optimize the Value Stream

Reduce waste



Customer Lead Time  
(Time to market)



----- Wait Time = 18 days

————— Touch Time = 2 days

$$\text{Flow Efficiency} = \frac{\text{Touch Time}}{\text{Wait Time} + \text{Touch Time}} = \frac{2d}{18d + 2d} \quad 10\% \text{ Efficiency}$$

# Organize around customer value

Removing organizational friction



# How Quickly Can You Respond to Change?

<b>Time-to-decision/time-to-act on new opportunities</b>	<b>% improvement</b>
Advanced agile	64%
Basic agile	26%

<b>Speed to market (time to develop/test and release new apps)</b>	<b>% improvement</b>
Advanced agile	57%
Basic agile	25%



Thank You